

2015-2020 Financial Forecast Parks Enterprise Fund

Executive Summary:

- *The Parks Enterprise Fund forecast assumes that user fee revenue can continue to recover program expenditures over the forecast period.*
- *The Parks Enterprise Fund continues to meet reserve requirements and fund capital improvements at the golf course, including the redevelopment of the driving range in early 2015.*
- *The City conducted a Request For Proposals (RFP) process in 2014 for pro shop operations at the Bellevue Golf Course. This forecast assumes no fundamental changes in the structure of this important golf course contract.*

Background

The Parks Enterprise Fund accounts for the services provided by the Enterprise Program within the Parks & Community Services Department. These services include golf, tennis, aquatics, adult sports, and facility rentals. Enterprise Programs are fully supported through user fees but attempt to serve all residents regardless of ability to pay through the use of scholarships, sponsorships and fee waivers. The General Fund subsidy was eliminated in the 2011-2012 Adopted Budget, and was historically used to subsidize the Bellevue Aquatic Center.

Parks Enterprise Fund Reserves

Parks Enterprise Fund reserves will be managed within the targeted level of 2-months operating expenses, or approximately \$1.1M over the forecast period. This reserve helps ensure the fund meets cash flow needs during the winter months when golf course revenues are low.

Enterprise Capital Improvements

The Parks Enterprise program funds the Enterprise Facility Improvements Project (CIP project P-R-2), including capital projects at the Bellevue Golf Course. In addition to regular maintenance projects, the City will continue to improve the golf course driving range to enhance player services and the financial performance of the course. Range improvements are currently under construction and are expected to be completed in first half of 2015 in time for the golf season.



2015-2020 Financial Forecast Parks Enterprise Fund

Parks Enterprise Fund							
2015-2020 Financial Forecast							
(In \$000)							
	2014	2015	2016	2017	2018	2019	2020
	Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Resources:							
Beginning Fund Balance	\$915	\$1,087	\$1,085	\$1,059	\$1,059	\$1,067	\$1,084
Program Revenue	6,159	6,300	6,459	6,639	6,805	6,975	7,149
General Fund Subsidy	0	0	0	0	0	0	0
Total Resources	\$7,074	\$7,387	\$7,544	\$7,698	\$7,863	\$8,042	\$8,233
	2014	2015	2016	2017	2018	2019	2020
	Estimate	Forecast	Forecast	Forecast	Forecast	Forecast	Forecast
Expenditures:							
Personnel	\$1,766	\$1,994	\$2,067	\$2,119	\$2,172	\$2,226	\$2,282
M&O	2,655	2,716	2,774	2,843	2,914	2,987	3,062
Interfund Transfer	1,215	1,241	1,295	1,327	1,361	1,395	1,430
Capital Transfer	350	350	350	350	350	350	350
Total Expenditures	\$5,986	\$6,301	\$6,486	\$6,639	\$6,797	\$6,958	\$7,123
Reserves:							
Ending Fund Balance	\$1,087	\$1,085	\$1,059	\$1,059	\$1,067	\$1,084	\$1,111

Note: Columns may not foot due to rounding.